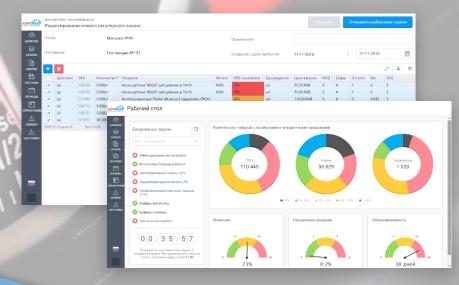


«AVD Trade»





AVD Trade's Distribution Centre sells wholesale spare parts for European vehicles.

AVD Trade sells products designated for commercial autos in its own retail store.

1500 dealers

SITUATION PRIOR TO PROJECT IMPLEMENTATION

1C was an accounting system-in-use. Each manager operated circa 10 000 unique SKUs

Orders were created manually in Excel, based on managers' discretion

Data about order schedules and deliveries was missing

Certain information about supplier order conditions was missing (minimum order quantities, undivided supply quantity)

Urgent and more expensive orders were placed to suppliers —

High probability of out-of-schedule and wrong orders

Capital was «frozen» in big batches of merchandise

Product range in the store differed from assortment in the Distribution Centre, product mix differed accross warehouses

1 planned order and 3 out-of-schedule orders with same day delivery were placed daily from a store to Distribution Centre

Analytic tools for working with problem zones and key indicators were missing

Inflexibility of response to demand fluctuations

Insufficient time for proper assortment management

Expenses linked to out-of-schedule orders from the store to Distribution Centre

PROJECT OBJECTIVES





SYSTEM CAPABILITIES

ABM Inventory – is an Inventory Management System with a powerful BI Analytics module for analysis and control of key Stock management indicators in a context of various parameters

- 1. Auto-order
- 2. Order placement schedules
- 3. Keeping track of placed orders
- 4. Estimation of supplier reliability
- 5. Assortment management and optimization
- 6. SKU withdrawal from product range
- 7. Operating alternative products
- 8. Adjustment to promotions and seasonal demand fluctuations
- Detailed BI Analyticsand many other features and capabilities

Project Implementation

Inventory was conducted to actualize stock data accross warehouses and in the accounting system

01

Initial buffers (target levels of inventory) were calculated after a technical integration

02

Defective products returns process was organized using virtual warehouses

s 03

Information exchange on inclusion/ removal of new products or transfer to special order between Distribution Centre and the store was established

Supplier schedules were fixated, minimum order quantities, undivided supply quantities, clear assortent mix were determined

Work with alternative products was optimized, auto-order placement was enabled for store to Distribution Centre order placement

BI Analytics Module was enabled



ORDER FULFILLMENT ACCURACY

The report contains information about order fulfillment accuracy by suppliers for a chosen period (7, 31, 45 or 60 days)

After system deployment, AVD trade reviewed suppliers in terms of supplied merchandise, reliability and accuracy of supplies.

										Разница (в				
Дата	Предполагаемая	дата						Количество	Отправленное			цене	Разница	
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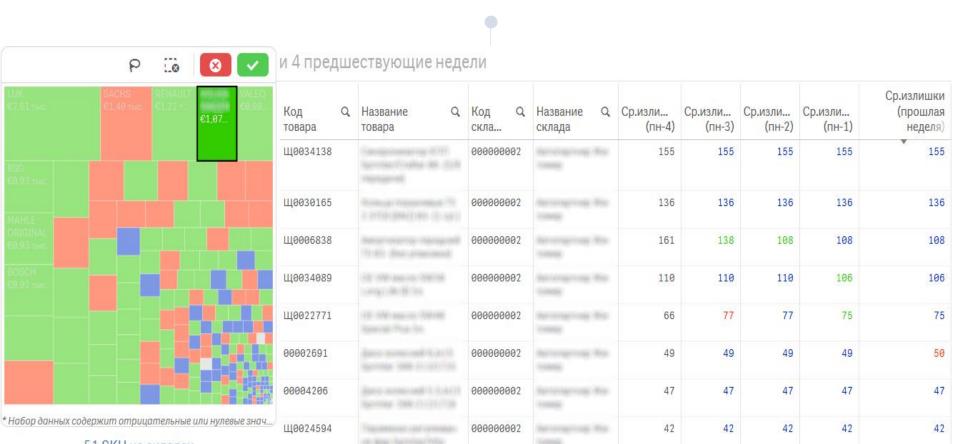
ANALYTIC DATA BY SKU

The report provides information on lost sales in each storage location during last week and a previous one.

					Hous	Hous	Продажи	Manwa	Vmunoum to	Vnumouma	Vavuouuu io		
Склад▼	Поставщик 🔻	SKU 🔻	Название 🔻	Остаток 🔻	закупки 🔻	продажи	EUR(Eur	EUR(E	продажи ▼	я маржа	продажи (-7д)	Динамика, %Т	Упущенные дни ▼
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Berriongers /	V/1 - krade	Щ0011015	ters pursuous Ton	2	3) 88	4,3		- 8	8,39	1.80	79,37	-71,43	2
Automorphis 7	MT trade	00000253	because filtre Spen	1	65,88	25.34	75.31			1.10	5,386	-58,04	1
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Berriousgerrach	WT knote	Щ0025782	Игонарини (досторок	0	4,25	8.39		- 8	24.86	1.10	65,36	-50	7
Acres generally	VF2 Franks	Щ0043786	generalist mona	0		8,305	35,100					-36,79	4
Berryongeren T	WT Frank	Щ0016129	special service	0	2.60	1.88			391,716	9, 22	400,000	-33,33	7
Berryagere/9	V/D knade	Щ0021965	Sopposite - 1987mm	0	1,22			- 8		31,298	9/32	-25	7
Bernougerec'l	transmit, Service	Щ0036157	Toyonates - reframe	5				1,000	1,39	(0.40)	1,79	-22,86	2
Berriongers /	VVI -brands	Щ0036777	Decree respect	2				- 8	98,39	9,39	98,73	-10	4
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der congress fr	WT Frank	Щ0044252	generated and a	2	0.78	161,19	00.00	146,7		1,10	3.70	1,53	1
Automobile F	Will Roote	Щ0031116	have it to appare	1	1,86		152,2500	4,35,00	1,09	0.17	1,00	2,11	1
Bernongerer F	WT Freeds	Щ0031016	toria de la	1			2.00	0.00	(6, 90)	1.17	0.10	3,13	1

AVERAGE OVERSTOCKS OF LAST AND 4 PRECEEDING WEEKS

The report provides information on overstock dynamics (in purchase prices) during 5 preceeding weeks. Red colour indicates overstocks increase, green—decrease, blue—no changes.



CURRENT OVERSTOCKED SKUSs WITH EXISTING LOST SALES

Visualization allows to identify SKUs for which lost sales in certain storage locations exist simultaneously with excess inventories in other locations. Based on this report a manager can make a decision to transfer such products from one location to another instead of ordering it from an external supplier.

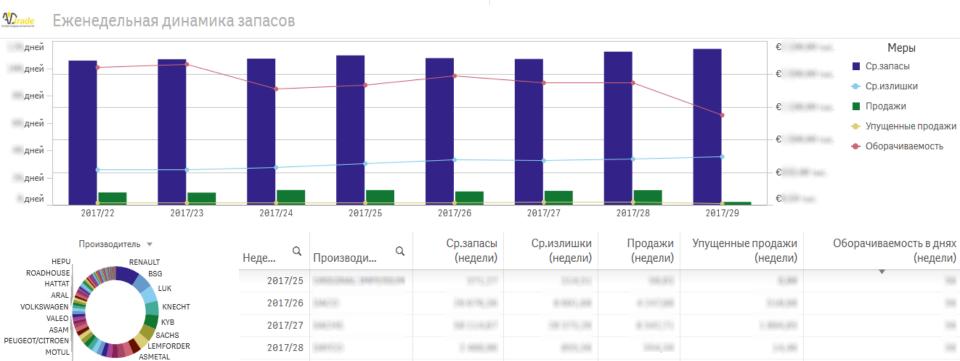
<u>™гаde</u> Текуще излишки товаров с упущенными продажами

Q Покр								Потреб						
0%		Код товара	Q	Название товара	Q		е излишками ости к заказу			кущие излишки по SKU (кол-во)	Потребност по SKU (цена			е излишки по цена закупки)
20%		00002802		History op an en units (Michigan)		260%		5		13	13		1,35	
40%														
60%														
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00002802	HARRY TOP	8000-00E6	000	9000001	98V+162900	- they compa	0	5	-	0	0	5	0	

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WEEKLY DYNAMICS OF STOCKS

Analytic report on stock dynamics (average stock levels, overstocks, sales, turnover), where we can select a specific period for further analysis across specific group of products, storage locations, managers, suppliers).



RESULTS



Reduced order handling time in favour of

assortment management



Data transperancy accross all procedures each SKU/location, wproblematic» SKU analysis



Reduced number of urgent orders and logistic expenses consequently



Increased product availability levels due to supplier reliability analysis and re-view

RESULTS

Company Indicators

Store Indicators







Утверждено: Генеральный директор компании «AVDtrade» Виталий Дудинец

(подпись)

КЕЙС ПРОЕКТА «ВНЕДРЕНИЕ СИСТЕМЫ АВТОМАТИЧЕСКОГО ЗАКАЗА И УПРАВЛЕНИЯ ЗАПАСАМИ В КОМПАНИИ AVDtrade

Компания - клиент AVDtrade

Отрасль Дистрибуция; ритейл

Менеджер проекта Мария Зеленская

Проектная команда Андрей Дудинец, Андрей Исько, Сергей Сикорский, Мария

Зеленская.

Сроки проекта Март 2016 г. – Сентябрь 2016 г.

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